



# Annual Results 2017

## Investor/Analyst Conference Call

Berlin, March 8, 2018

Dr Mathias Döpfner, Chairman & CEO

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# Strong 2017 in line with guidance – share price up 41% and higher proposed dividend

**Revenues** €3,562.7m (+8.3% reported, +6.3% organically)

**Adj. EBITDA** €645.8m (+8.5% reported, +4.5% organically)

**Adj. eps** €2.60 (+8.1%)

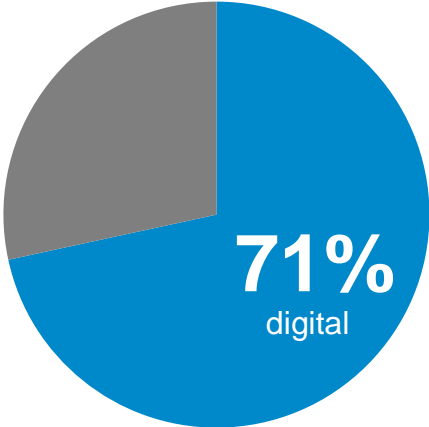
**Share price** up 41% in 2017

**Dividend** €2.00 per share\* (up from €1.90)

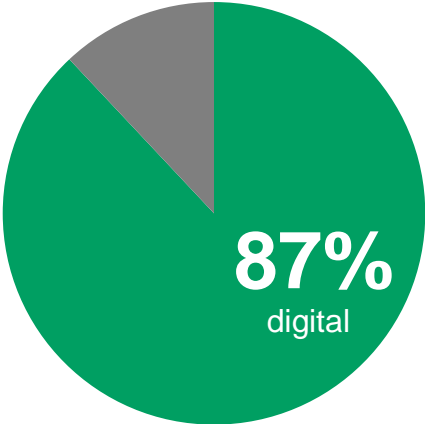
\* Dividend proposal

# 80% of adj. EBITDA from digital activities – digital revenues with organic growth of 12.5% in 2017

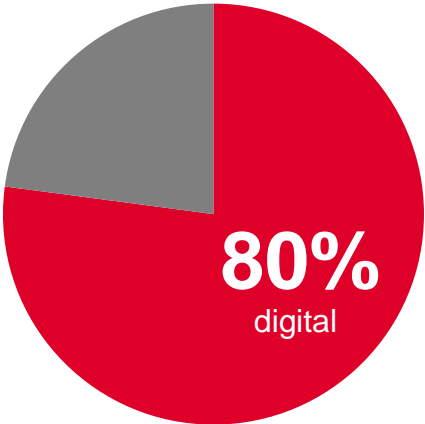
Revenues



Advertising Revenues



adj. EBITDA



# Key messages 2017 – strong execution

## 1 More disclosure on classifieds

- Strong organic revenue growth of 12.7%, driven especially by jobs
- Positive response to new single-asset disclosure and dedicated CMDs in London and New York in June '17
- Increased disclosure and better visibility as basis for re-evaluation of assets (especially of jobs classifieds)



## 2 Stable adj. EBITDA in News Media

- Mid-term guidance given: adj. EBITDA to be stable in a range between €225m and €245m for 2017-2019\*
- News Media adj. EBITDA 2017: €218.8m
- Advertising revenues in German market up 1.7% in FY/17
- Reorganization of German publishing units



## 3 Strict M&A discipline in content

- Guidance given: No loss-making content acquisitions before existing digital content businesses have proven profitability
- Strong progress at Business Insider with organic revenue growth of 46% in FY/17
- Break-even for Business Insider envisaged for H2/18



## 4 Leading digital publisher

- Focus on classifieds and content
- Active portfolio management:
  - Acquisition of Logic-Immo in France
  - Disposal of aufeminin initiated
  - Merger of Awin and affilinet with IPO as exit option
  - Sale of print portfolio and acquisition of digital assets in Slovakia



\* Range includes changes from IFRS 16 and corresponds to previous range of €205m - €225m

# Berlin real estate transactions optimize capital structure

## Sale and lease-back of Axel-Springer-Passage

- Signed in 2017, Closing in Q4/17
- Purchase price of €330m
- Tax payments of €80m
- Profit (post tax) of €130m
- Lease of majority of office space until 2020

## Contribution of high-rise to pension fund

- Signed in 2017, Closing in January 2018
- Contribution of Axel Springer headquarter high-rise to contractual trust agreement (CTA)
- Long-term lease-back starting 2018
- Reduction of pension liabilities by ~€140m

## Forward-sale and lease-back of new building

- Signed in 2017, closing expected in Q4/19
- Expected total capex and sale related costs of ~€320m, thereof ~€230m from 2018 until completion
- Purchase price of €425m
- Tax payments of ~€30m
- Long-term lease from 2020 onwards

# What to expect in 2018? We will continue to deliver.

- Further growth in classifieds
- Deliver on mid-term stable EBITDA guidance for News Media
- Break-even at Business Insider in H2/18
- Explore further potential from technology and data

# Financials FY 2017



# Adj. EBITDA up 8.5% in 2017 driven by Classifieds Media

in €m	2017	yoy	Q4/17	yoy
<b>Revenues</b>	<b>3,562.7</b>	<b>8.3%</b>	<b>1,008.0</b>	<b>11.6%</b>
Advertising	2,521.3	13.4%	745.2	16.5%
Circulation	633.0	-2.1%	149.4	-4.5%
Other	408.3	-2.8%	113.4	5.5%
<b>adj. EBITDA</b>	<b>645.8</b>	<b>8.5%</b>	<b>172.4</b>	<b>-2.3%</b>
Margin	18.1%	0.0pp	17.1%	-2.4pp
Restructuring Exp.	47.6	17.8	28.5	16.9
Launch Costs	36.7	-16.7	10.7	-3.0
<b>adj. EBITDA ex. Restr./LC</b>	<b>730.2</b>	<b>7.6%</b>	<b>211.6</b>	<b>4.9%</b>
Margin	20.5%	-0.1pp	21.0%	-1.3pp

## – Comments

- Revenues adjusted for cons. and FX effects +6.3% (ad revenues +10.8%, circulation revenues -4.7%, other revenues -0.8%)
- Adj. EBITDA up 8.5% (adj. for cons. and FX effects +4.5%) driven by Classifieds
- Strong operational performance in Q4/17 burdened by additional restructuring expenses and higher expenses for incentive programs due to strong share price increase

# Classifieds Media with double-digit organic revenue growth of 12.7% in 2017

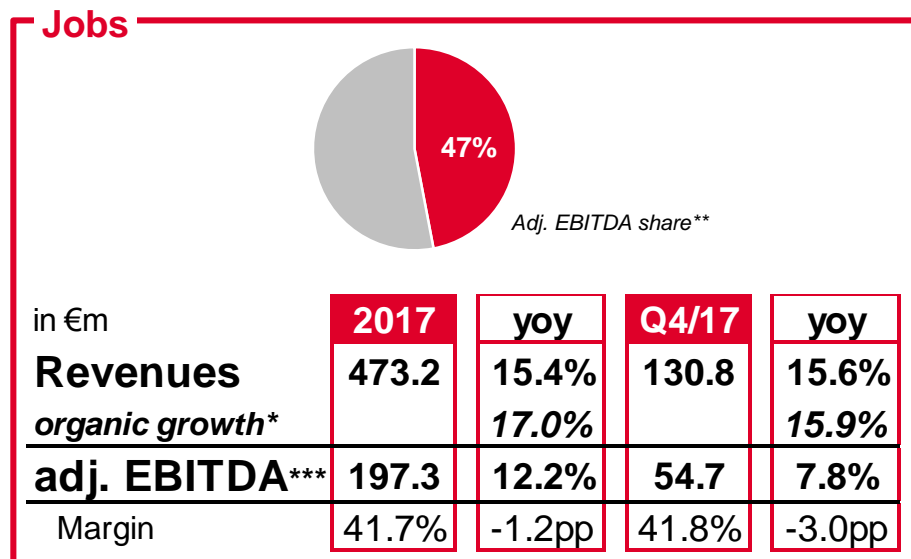
in €m	2017	yoy	Q4/17	yoy
<b>Revenues</b>	<b>1,007.7</b>	<b>14.6%</b>	<b>262.4</b>	<b>11.9%</b>
<i>organic growth*</i>		<b>12.7%</b>		<b>12.1%</b>
Advertising	990.4	15.4%	257.8	11.8%
Other	17.3	-17.1%	4.7	21.3%
<b>adj. EBITDA</b>	<b>413.2</b>	<b>16.5%</b>	<b>105.6</b>	<b>13.3%</b>
Margin	41.0%	0.7pp	40.2%	0.5pp

## - Comments

- Revenue increase of 14.6% mainly due to continued strong organic growth (12.7% in FY17)
- Adj. EBITDA up 16.5% (adj. for cons. and FX effects +14.7%) and slight margin improvement

\* Adjusted for consolidation and FX effects.

# Jobs classifieds with continued excellent organic growth of 17.0% in 2017

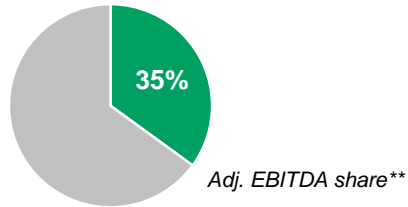


- Comments**
- Reported revenue increase of 15.4% below organic growth of 17.0% due to negative FX effects (mostly British pound)
  - Continental European operations again the main driver for organic growth (+23.8%), UK also improving (H1/17: +4.7%, H2/17: +8.6%)
  - Adj. EBITDA up 12.2% (adj. for cons. and FX effects +12.4%), alongside further investments for future growth

\* Adjusted for consolidation and FX effects. \*\* Of total classifieds subsegments adj. EBITDA contributions \*\*\* Total adj. EBITDA of Classifieds Media subsegments does not equal Classifieds Media segment adj. EBITDA which includes costs of €8.5m in FY17 and €7.6m in FY16 (thereof business development, M&A and other), not allocated to the three subsegments.

# Real Estate classifieds with double-digit organic revenue growth and margin improvement

## Real Estate



in €m

	2017	yoy	Q4/17	yoy
<b>Revenues</b>	290.1	7.2%	74.6	8.4%
<i>organic growth*</i>		10.8%		8.5%
<b>adj. EBITDA***</b>	146.2	20.4%	36.5	19.6%
Margin	50.4%	5.5pp	49.0%	4.6pp

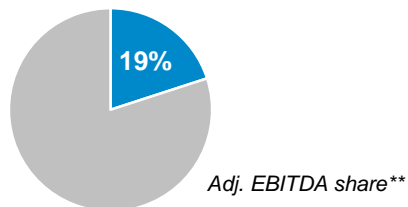
## - Comments

- Reported revenue growth of 7.2% below strong organic growth (10.8%) due to consolidation effect in France (sale of software business in 2016)
- All assets with high single-digit or double-digit organic revenue growth in FY/17
- Adj. EBITDA up 20.4% (adj. for cons. and FX effects +21.4%) and margin up significantly, mainly driven by strong development at Immowelt

\* Adjusted for consolidation and FX effects. \*\* Of total classifieds subsegments adj. EBITDA contributions. \*\*\* Total adj. EBITDA of Classifieds Media subsegments does not equal Classifieds Media segment adj. EBITDA which includes costs of €8.5m in FY17 and €7.6m in FY16 (thereof business development, M&A and other), not allocated to the three subsegments.

# Revenue and EBITDA increase in General/Other mainly driven by consolidation effects

## General/Other



in €m	2017	yoy	Q4/17	yoy
<b>Revenues</b>	<b>244.4</b>	<b>23.0%</b>	<b>57.1</b>	<b>8.8%</b>
<i>organic growth*</i>		<b>6.3%</b>		<b>8.6%</b>
<b>adj. EBITDA***</b>	<b>78.1</b>	<b>20.3%</b>	<b>16.0</b>	<b>9.9%</b>
Margin	32.0%	-0.7pp	28.0%	0.3pp

## Comments

- Revenue increase of 23.0% mainly driven by consolidation effects in the vacation rentals business (6.3% organic growth with Yad2 and Car&Boat Media contribution in the high single-digits)
- Adj. EBITDA up 20.3% (adj. for cons. and FX effects +8.5%)

\* Adjusted for consolidation and FX effects. \*\* Of total classified subsegments adj. EBITDA contributions. \*\*\* Total adj. EBITDA of Classifieds Media subsegments does not equal Classifieds Media segment adj. EBITDA which includes costs of €8.5m in FY17 and €7.6m in FY16 (thereof business development, M&A and other), not allocated to the three subsegments.

# News Media adj. EBITDA up 2.0% – in line with range given with mid-term guidance

in €m	2017	yoy	Q4/17	yoy
<b>Revenues</b>	<b>1,509.8</b>	<b>1.9%</b>	<b>414.5</b>	<b>2.0%</b>
<i>thereof digital (reported)</i>	511.5	18.3%	155.4	19.1%
<i>thereof digital (organic growth*)</i>		<b>12.0%</b>		<b>19.7%</b>
<b>digital share of revenues</b>	<b>33.9%</b>	<b>4.7pp</b>	<b>37.5%</b>	<b>5.4pp</b>
Advertising	666.1	7.9%	203.9	6.7%
Circulation	633.1	-2.1%	149.4	-4.4%
Other	210.6	-3.2%	61.3	3.7%
<b>adj. EBITDA</b>	<b>218.8</b>	<b>2.0%</b>	<b>53.7</b>	<b>-33.3%</b>
Margin	14.5%	0.0pp	12.9%	-6.8pp
Restructuring Exp.	29.3	11.0	18.8	13.8
Launch Costs	33.4	-1.4	10.1	0.8
<b>adj. EBITDA ex. Restr./LC</b>	<b>281.5</b>	<b>5.2%</b>	<b>82.5</b>	<b>-12.9%</b>
Margin	18.6%	0.6pp	19.9%	-3.4pp

\* Adjusted for consolidation and FX effects.

## – Comments

- Revenues up 1.9%, adj. for cons. (mostly eMarketer) and FX effects on prior year (+0.1%)
- 33.9% of revenues from digital
- Advertising revenue increase of 7.9% mainly driven by organic increase (+6.7%)
- Circulation revenues down -2.1% (positive consolidation effects from eMarketer), organic decrease of 4.7%
- Adj. EBITDA increase of 2.0% driven by international business (incl. cons. effects), organically 3.2% below prior year; Q4/17 impacted by higher restructuring expenses

# Marketing Media with double-digit revenue and adj. EBITDA growth in 2017

in €m	2017	yoy	Q4/17	yoy
<b>Revenues</b>	<b>984.5</b>	<b>15.0%</b>	<b>315.0</b>	<b>28.4%</b>
<i>organic growth*</i>		<b>12.4%</b>		<b>14.0%</b>
Advertising	864.7	15.7%	283.6	30.1%
Other	119.8	10.2%	31.4	14.5%
<b>adj. EBITDA</b>	<b>95.6</b>	<b>16.3%</b>	<b>39.3</b>	<b>61.9%</b>
Margin	9.7%	0.1pp	12.5%	2.6pp
Restructuring Exp.	0.5	-0.3	0.1	-0.3
Launch Costs	1.6	-16.2	-0.2	-4.3
<b>adj. EBITDA ex. Restr./LC</b>	<b>97.7</b>	<b>-3.2%</b>	<b>39.2</b>	<b>36.3%</b>
Margin	9.9%	-1.9pp	12.4%	0.7pp

\* Adjusted for consolidation and FX effects.

## Comments

- Revenues up 15.0% in FY/17 (12.4% organic growth), increase of 28.4% in Q4/17 mainly driven by consolidation effect from affilinet (organically up by 14.0%)
- Adj. EBITDA up by 16.3% in FY/17 and up 61.9% in Q4/17 mostly due to a better development of finanzen.net and consolidation effects in the performance marketing business
- EBITDA adj. for cons. and FX effects up 8.4% in FY/17 and 46.7% in Q4/17

# Adjusted eps up 8.1% yoy and in line with guidance

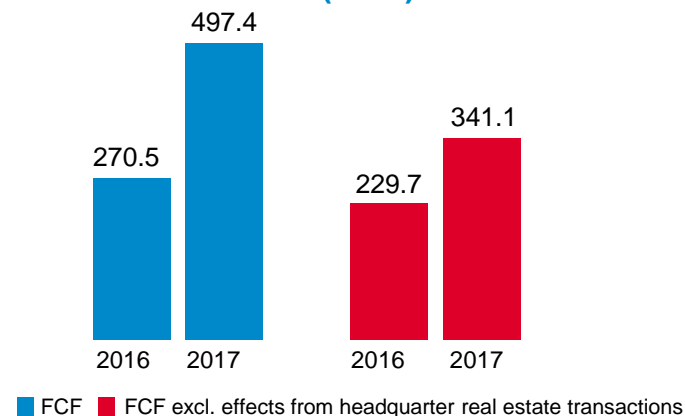
in €m	2017	2016	Q4/17	Q4/16
<b>Adj. EBITDA</b>	<b>645.8</b>	<b>595.5</b>	<b>172.4</b>	<b>176.5</b>
<i>yoy change</i>	8.5%		-2.3%	
Depreciation/amortization (excl. PPA)	-141.9	-124.3	-41.8	-37.1
<b>Adj. EBIT</b>	<b>504.0</b>	<b>471.1</b>	<b>130.6</b>	<b>139.3</b>
Financial result	-18.4	-21.4	-10.7	-6.1
Taxes	-158.0	-149.9	-36.8	-42.3
<b>Adj. net income</b>	<b>327.5</b>	<b>299.9</b>	<b>83.1</b>	<b>91.0</b>
<i>thereof attributable to non-controlling interests</i>	47.1	40.4	16.3	15.4
<b>Adj. eps</b>	<b>2.60</b>	<b>2.41</b>	<b>0.62</b>	<b>0.70</b>
<i>yoy change</i>	8.1%		-11.6%	
Non-recurring effects	117.0	234.6	148.3	-1.4
Depreciation/amortization, and impairments of PPA	-94.2	-108.3	-20.5	-35.8
Taxes attributable to these effects	27.8	23.8	3.7	32.9
<b>Net income</b>	<b>378.0</b>	<b>450.0</b>	<b>214.6</b>	<b>86.6</b>



# Net financial debt of €1.0bn (leverage of 1.6x) – strong increase in FCF

Net financial debt of €1,020.2m<sup>1)</sup> at year-end 2017 (leverage 1.6x<sup>2)</sup>)

## – Free cash flow (FCF) in €m



<sup>1)</sup> Excl. pension liabilities. <sup>2)</sup> Based on adj. EBITDA 2017.

## – 2017 impact from real estate transactions on cash flow

- Net positive cash inflow of €200m from Berlin real estate transactions (purchase price of €330m for sale of Axel Springer passage and tax payments of €80m in Q4/17 as well as capex for the new building and sale related costs of €50m in FY/17)

## – Positive effects on cash flow going forward

- Payment for acquisition of Logic-Immo (Q1/18) and proceeds from disposal of aufeminin (expected Q2/18), resulting in ~€130m cash inflow
- Net positive cash inflow of ~€165m until 2020 from sale of new Berlin building (purchase price of €425m and tax payments of ~€30m expected in Q4/19 and capex and sale related costs of ~€230m in 2018-2020)
- Payments from sale of stake in Doğan TV of €171m expected in 2020/22

# Outlook FY 2018

# As already announced, new international accounting standards will be implemented 2018

## IFRS 15

### Overview

- New standard regarding the recognition of revenues
- Mandatory as of Jan. 2018
- Complete overhaul of revenue recognition principles

### Impact on financial statements

- Revenues of Performance Marketing to decrease by approximately 75%<sup>1)</sup>
- No impact on adj. EBITDA
- Adj. EBITDA margin for Performance Marketing to increase from ~ 5% to ~ 20%
- As of Q1/18, reporting will show restated 2017 numbers and outlook will reflect lower revenues

<sup>1)</sup> Negative effect of €~500m in 2017.

# Significant impact from new accounting standard IFRS 16 starting 2018

## IFRS 16

### Overview

- New standard regarding the accounting of leases
- Mandatory as of Jan. 2019, early adoption possible as of Jan. 2018 (Axel Springer early adopter)
- Recognition of leases with lease terms longer than 12 months as assets and liabilities
- Relevant leases within Axel Springer: Real estate, IT hardware, company cars

### Impact on financial statements

- Adj. EBITDA: €45m to €50m effect when comparing 2018 to 2017 (excluding lease contracts starting January 2018)<sup>1)</sup>
- Net income: Low single-digit million euro negative effect
- Net debt: Additional net debt of €200m to €220m
- Free cash flow increase of €40m to €45m<sup>2)</sup>
- No restatement 2017 but outlook and reporting 2018 to contain organic numbers

<sup>1)</sup> Thereof ~45% in News Media, ~35% in Classifieds Media, ~20% in Marketing Media.

<sup>2)</sup> Due to consideration of lease payments in cashflow for financing activities.

# Important factors and assumptions for 2018 outlook

- Adoption of IFRS 15 affects revenue recognition in performance marketing
- Adoption of IFRS 16 affects P&L and balance sheet
- Consolidation effects, especially:
  - Closing of Logic-Immo acquisition as of February, 2018
  - Closing of aufeminin sale expected by end of April, 2018

Note: Meinstadt.de included in jobs classifieds as of January 2018 (before in General/Other)

# Outlook 2018 - Group

## Reported

## Organic

(adjusted for effects from the adoption of IFRS 16 as well as consolidation and FX effects)

	<u>Reported</u>	<u>Organic</u>
<b>Group</b>		
<b>Revenues</b>	Low to mid single-digit % growth <sup>1)</sup>	Low to mid single-digit % growth <sup>1)</sup>
<b>adj. EBITDA</b>	Low double-digit % growth	Mid to high single-digit % growth
<b>adj. eps</b>	Low to mid single-digit % growth	Mid to high single-digit % growth

<sup>1)</sup> Revenue outlook based on 2017 revenues restated for negative effect of €~500m from IFRS 15 adoption.

# Outlook 2018 - Segments

		<u>Reported</u>	<u>Organic</u> (adjusted for effects from the adoption of IFRS 16 as well as consolidation and FX effects)
<b>Classifieds Media</b>	<b>Revenues</b>	Double-digit % growth	High single-digit to low double-digit % growth
	<b>adj. EBITDA</b>	Double-digit % growth	High single-digit to low double-digit % growth
<b>News Media</b>	<b>Revenues</b>	Low to mid single-digit % decline	Low single-digit % decline
	<b>adj. EBITDA</b>	Mid single-digit % growth	Low to mid single-digit % decline
<b>Marketing Media</b>	<b>Revenues</b>	High single-digit % decline <sup>1)</sup>	High single-digit % growth <sup>1)</sup>
	<b>adj. EBITDA</b>	High single-digit % growth	Low double-digit % growth
<b>Services/ Holding</b>	<b>Revenues</b>	Mid single-digit % decline	Mid single-digit % decline
	<b>adj. EBITDA</b>	Low to mid single-digit % growth <sup>2)</sup>	Low to mid single-digit % growth <sup>2)</sup>

<sup>1)</sup> Revenue outlook based on 2017 revenues restated for negative effect of €~500m from IFRS 15 adoption.

<sup>2)</sup> Improvement/smaller negative EBITDA.

# Appendix



# Organic revenue development digital media

yoy	FY/17	Q4/17	Q3/17	Q2/17	Q1/17	FY16	FY15	FY14
<b>Digital Media</b>	12.5%	14.5%	13.6%	10.7%	10.7%	10.7%	9.2%	7.6%
<b>Classifieds Media</b>	12.7%	12.1%	15.1%	11.6%	12.0%	12.5%	12.9%	9.8%
<i>Jobs</i>	17.0%	15.9%	21.8%	14.2%	16.2%	17.6%	21.2%	13.5%
<i>Real Estate</i>	10.8%	8.5%	9.1%	12.4%	13.4%	6.3%	4.8%	6.0%
<i>General/Other</i>	6.3%	8.6%	9.3%	4.6%	2.7%	9.7%	4.0%	9.8%
<b>News Media</b>	12.0%	19.7%	10.2%	7.6%	7.9%	14.7%	3.2%	8.4%
<i>National</i>	3.2%	7.3%	3.9%	-1.1%	1.8%	17.4%	0.8%	11.5%
<i>International</i>	25.1%	37.9%	18.2%	22.2%	18.0%	9.4%	8.2%	4.2%
<b>Marketing Media</b>	12.4%	14.0%	13.8%	11.3%	10.5%	7.5%	9.2%	6.2%
<i>Reach Based</i>	12.0%	8.5%	12.8%	11.6%	16.1%	15.6%	13.6%	7.8%
<i>Performance Based</i>	12.7%	16.8%	14.4%	11.1%	7.9%	4.2%	7.7%	5.3%

# News Media International with strong revenue and margin expansion

in €m	News Media National				News Media International			
	2017	yoy	Q4/17	yoy	2017	yoy	Q4/17	yoy
<b>Revenues</b>	<b>1,109.2</b>	<b>-2.9%</b>	<b>299.9</b>	<b>-3.5%</b>	<b>400.7</b>	<b>18.1%</b>	<b>114.6</b>	<b>19.8%</b>
<i>thereof digital (reported)</i>	267.4	3.2%	83.3	7.3%	244.2	40.9%	72.1	36.3%
<i>thereof digital (organic growth*)</i>		<b>3.2%</b>		<b>7.3%</b>		<b>25.1%</b>		<b>37.9%</b>
<i>digital share of revenues</i>	<b>24.1%</b>	<b>1.4pp</b>	<b>27.8%</b>	<b>2.8pp</b>	<b>60.9%</b>	<b>9.9pp</b>	<b>62.9%</b>	<b>7.6pp</b>
Advertising	448.3	1.7%	136.7	-0.3%	217.8	23.6%	67.1	24.4%
Circulation	504.7	-6.5%	118.5	-8.9%	128.4	19.8%	30.9	17.8%
Other	156.2	-3.5%	44.7	2.4%	54.4	-2.5%	16.5	7.3%
<b>adj. EBITDA</b>	<b>164.5</b>	<b>-7.6%</b>	<b>34.6</b>	<b>-37.8%</b>	<b>54.3</b>	<b>49.3%</b>	<b>19.1</b>	<b>-23.3%</b>
Margin	14.8%	-0.8pp	11.5%	-6.3pp	13.5%	2.8pp	16.7%	-9.4pp
Restructuring Exp.	28.4	11.2	18.3	14.0	0.9	-0.3	0.5	-0.2
Launch Costs	8.2	2.7	2.2	0.0	25.2	-4.1	7.9	0.8
<b>adj. EBITDA ex. Restr./LC</b>	<b>201.2</b>	<b>0.2%</b>	<b>55.1</b>	<b>-11.3%</b>	<b>80.3</b>	<b>20.3%</b>	<b>27.5</b>	<b>-15.9%</b>
Margin	18.1%	0.6pp	18.4%	-1.6pp	20.0%	0.4pp	24.0%	-10.2pp

\* Adjusted for consolidation and FX effects.

# Strong Q4/17 for both Reach Based and Performance Marketing

in €m	Reach Based Marketing				Performance Marketing			
	2017	yoy	Q4/17	yoy	2017	yoy	Q4/17	yoy
<b>Revenues</b>	<b>314.7</b>	<b>9.0%</b>	<b>89.5</b>	<b>5.7%</b>	<b>669.9</b>	<b>18.1%</b>	<b>225.6</b>	<b>40.3%</b>
<i>organic growth*</i>		<b>12.0%</b>		<b>8.5%</b>		<b>12.7%</b>		<b>16.8%</b>
Advertising	261.6	7.8%	75.4	3.0%	603.1	19.5%	208.2	43.8%
Other	53.1	15.3%	14.0	22.9%	66.7	6.5%	17.4	8.6%
<b>adj. EBITDA**</b>	<b>71.2</b>	<b>8.8%</b>	<b>27.7</b>	<b>47.6%</b>	<b>32.4</b>	<b>27.4%</b>	<b>13.1</b>	<b>56.2%</b>
Margin	22.6%	0.0pp	30.9%	8.8pp	4.8%	0.4pp	5.8%	0.6pp
Restructuring Exp.	0.5	-0.2	0.1	-0.3	0.0	-0.1	0.0	0.0
Launch Costs	1.6	-16.2	-0.2	-4.3	0.0	0.0	0.0	0.0
<b>adj. EBITDA ex. Restr./LC</b>	<b>73.3</b>	<b>-12.7%</b>	<b>27.6</b>	<b>18.8%</b>	<b>32.4</b>	<b>26.9%</b>	<b>13.1</b>	<b>55.7%</b>
Margin	23.3%	-5.8pp	30.8%	3.4pp	4.8%	0.3pp	5.8%	0.6pp

\* Adjusted for consolidation and FX effects.

\*\* Total adj. Marketing Media EBITDA includes costs of €8.1m in FY17 and €8.7m in FY16 (thereof business development, M&A and other), not allocated to the two pillars.

# StepStone: Growing customer base and high organic revenue growth



## — Operational update 2017

- Candidate delivery ahead of competition in nearly all areas
- Double-digit customer growth in all regions (Continental Europe +11% yoy, UK +19% yoy, SAON Group +10% yoy)<sup>1)</sup>
- Retention rates remain on a high level (Continental Europe 87% (-1pp yoy), UK 81% (-1pp yoy), SAON Group 73% (-1pp yoy)<sup>2)</sup>

<sup>1)</sup> Customer count based on active contracts except StepStone Germany and TJG where end customers (listing owners) are counted. ictjob and Tecoloco not included.

<sup>2)</sup> Rolling LTM retention rate for all customers vs prior year, as of Dec. 2017 compared to 2016

<sup>3)</sup> Minor revenue recorded centrally is not presented

<sup>4)</sup> Combined adj. EBITDA of subgroups does not equal sub-segment as amongst others non-licensed product development costs of €10.7m in 2017 and €9.3m in 2016 are not recorded in operational subgroups

<sup>5)</sup> Adjusted for consolidation & FX effects

## — FY17 Financials

in €m	2017	2016	yoy	organic <sup>5)</sup>
<b>Revenues<sup>3)</sup></b>	<b>474.1</b>	<b>410.6</b>	<b>15.5%</b>	<b>17.1%</b>
Continental	320.0	257.5	24.3%	23.8%
UK	118.2	118.8	-0.5%	6.6%
SAON Group	37.5	33.8	11.1%	9.8%
<b>EBITDA<sup>4)</sup></b>	<b>197.3</b>	<b>175.8</b>	<b>12.2%</b>	<b>12.4%</b>
Continental	179.8	151.1	19.0%	18.5%
UK	15.8	23.9	-34.2%	-29.6%
SAON Group	12.4	10.1	22.9%	22.2%
<i>Margin</i>	<i>41.6%</i>	<i>42.8%</i>	<i>-1.2pp</i>	
<i>Continental</i>	<i>56.2%</i>	<i>58.7%</i>	<i>-2.5pp</i>	
<i>UK</i>	<i>13.3%</i>	<i>20.1%</i>	<i>-6.8pp</i>	
<i>SAON Group</i>	<i>33.0%</i>	<i>29.9%</i>	<i>3.2pp</i>	

# SeLoger strong organic revenue growth and high margin

**SeLoger**

## Operational update 2017

- ARPA (incl. verticals) increases by 7% yoy to €724
- # of professional listings<sup>1)</sup> on Seloger.com: 998k (Logic-Immo<sup>2)</sup>: 760k, pre deduplication)
- Unique users<sup>2)</sup> down by 7% to 5.6m

<sup>1)</sup> Source: autobiz; monthly listings, FY17 average

<sup>2)</sup> Closing in February 2018

<sup>3)</sup> Source: Médiametrie (9M/17 vs 9M/16)

## FY17 Financials

in €m	2017	2016	yoy
<b>Revenues</b>	<b>140.0</b>	<b>136.4</b>	<b>2.6%</b>
<i>organic growth</i> <sup>3)</sup>			<b>9.7%</b>
<b>EBITDA</b>	<b>81.8</b>	<b>77.2</b>	<b>6.0%</b>
Margin	58.5%	56.6%	1.9pp

<sup>3)</sup> Adjusted for consolidation and FX effects

# Immowelt: Double-digit revenue growth and significant margin expansion



## Operational update 2017

- ARPU increases by 17% yoy to €294
- Customer migration post-merger completed: 21k DUO customers at year-end 2017
- Visits<sup>1)</sup> at 42.3m (+2% yoy)
- # of residential listings<sup>1)</sup> at 191k in H2/17 (-5.0% vs. H2/16)

<sup>1)</sup> Source: company information; monthly visits/listings, FY17 average

## FY17 Financials

in €m	2017	2016	yoy
<b>Revenues</b>	111.3	98.3	13.2%
<i>organic growth<sup>2)</sup></i>			13.2%
<b>EBITDA</b>	37.4	19.4	93.2%
Margin	33.6%	19.7%	13.9pp

<sup>2)</sup> Adjusted for consolidation and FX effects

# Immoweb with strong revenue growth and high margin

**IMMOWEB**

## Operational update 2017

- ARPA increases by 12% yoy to €514 in FY/17
- # of listings<sup>1)</sup> down by 3% yoy to 144k
- Real visitors<sup>2)</sup> down by 3% to monthly average of 1.6m in FY/17

<sup>1)</sup> Source: company information

<sup>2)</sup> Source: CIM

## FY17 Financials

in €m	2017	2016	yoy
<b>Revenues</b>	<b>39.5</b>	<b>36.2</b>	<b>9.3%</b>
<i>organic growth</i> <sup>3)</sup>			<b>9.3%</b>
<b>EBITDA</b>	<b>26.5</b>	<b>25.2</b>	<b>5.2%</b>
Margin	66.9%	69.6%	-2.7pp

<sup>3)</sup> Adjusted for consolidation and FX effects

# @Leisure: 2017 with strong prior year comps and consolidation effects

@Leisure

## Operational update 2017

- Full service (Belvilla, Land & Leisure): pro forma booking value<sup>1)</sup> up 5% yoy to €253m
- Self service (Traumferienwohnung): total listings<sup>2)</sup> in Europe up 15% yoy to 78k

<sup>1)</sup> Source: company information, FY/16 vs FY17

<sup>2)</sup> Source: company information, end of 12/16 vs. end of 12/17

## FY17 Financials

in €m	2017	2016	yoy
<b>Revenues</b>	<b>124.5</b>	<b>90.1</b>	<b>38.2%</b>
<i>organic growth<sup>2)</sup></i>			<b>3.4%</b>
<b>EBITDA</b>	<b>19.5</b>	<b>13.6</b>	<b>42.8%</b>
Margin	15.6%	15.1%	0.5pp

<sup>3)</sup> Adjusted for consolidation and FX effects



# Yad2: High single-digit organic growth supported by positive FX effects



## — Operational update 2017 <sup>1)</sup>

- # of listings: 428k (+1% yoy)
- Unique visitors slightly up by 1% to 4.5m (FY/16: 4.5m)
- Visits down by 1% to 16.4m (FY/16: 16.6m)

<sup>1)</sup> Source: company information; monthly listings/UVs/visits

## — FY17 Financials

in €m

**Revenues**

*organic growth* <sup>2)</sup>

	2017	2016	yoy
<b>Revenues</b>	40.0	34.9	14.4%
<i>organic growth</i> <sup>2)</sup>			9.4%

<sup>2)</sup> Adjusted for consolidation and FX effects

# Car&Boat Media: Organic growth driven mainly by ARPU increase



## Operational update 2017

- ARPU up by 5% yoy to €410
- # of professional customers<sup>1)</sup> up by 2% to 8.5k
- # of professional listings<sup>1)</sup> up by 4% yoy to 273k
- Unique visitors<sup>2)</sup> up by 3% to 3.8m

<sup>1)</sup> Source: company information; monthly, FY17 average

<sup>2)</sup> Source: Mediametrie (9M/17 vs 9M/16)

## FY17 Financials

in €m	2017	2016	yoy
<b>Revenues</b>	<b>59.4</b>	<b>55.2</b>	<b>7.6%</b>
<i>organic growth</i> <sup>3)</sup>			<b>7.6%</b>
<b>EBITDA</b>	<b>27.0</b>	<b>24.3</b>	<b>10.9%</b>
Margin	45.4%	44.1%	1.3pp

<sup>3)</sup> Adjusted for consolidation and FX effects

# IFRS 16: Exemplary impact on financial statements

**Example:** Lease of company car for 3 years, leasing rate: 50 monetary units p.a.

Today's accounting (IAS 17)				Accounting from 2018 onwards (IFRS 16)							
Balance sheet				Balance sheet							
<i>No consideration</i>				t <sub>0</sub>	▲	t <sub>1</sub>	▲	t <sub>2</sub>	▲	t <sub>3</sub>	
				Right-of-use asset „car“ (discounted leasing payments)	141	-47	94	-47	47	-47	0
				▲ Depreciation							
				Lease liability	141	-46	95	-47	48	-48	0
				▲ Repayment <sup>1)</sup>							
P&L				P&L							
	t <sub>1</sub>	t <sub>2</sub>	t <sub>3</sub>			t <sub>1</sub>		t <sub>2</sub>		t <sub>3</sub>	
Other operating expenses (adj. EBITDA)	-50	-50	-50	Depreciation		-47		-47		-47	
				+ Interest expenses <sup>1)</sup>		-4		-3		-2	
				= Lease expenses (outside adj. EBITDA)		-51		-50		-49	

<sup>1)</sup> Repayment + Interest expense = Lease payments (50 monetary units)

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